



## THE BRINK'S COMPANY

### Communicating with Directors

Interested parties may contact the non-management members of the Board of Directors through the following address:

The Brink's Company  
P.O. Box 18100  
1801 Bayberry Court  
Richmond, VA 23226-8100  
Attention: Chairman

Such correspondence will be provided to the Chairman at or prior to the next regularly scheduled executive session of the Board of Directors.

Complaints and concerns regarding accounting, securities law or auditing matters may be communicated to the Audit and Ethics Committee through the following address, telephone number or website:

The Brink's Company  
P.O. Box 18100  
1801 Bayberry Court  
Richmond, VA 23226-8100  
Attention: Audit and Ethics Committee

From the U.S.                    +1 877-275-4585  
From outside the U.S.        +1 804-289-9611

<https://brinkshotline.ethicspoint.com/>

Such complaints and concerns will be referred to the Audit and Ethics Committee at or prior to the next regularly scheduled Audit and Ethics Committee meeting. Complaints and concerns will be handled anonymously and confidentially if requested.